



1 Why are staff absent from work?



- Mental health conditions = number 1 reason
- Fit Note: unhelpfully vague or specific on cause(s) of anxiety
- · Usually multifactor

2 Line Management in a University



- Academic staff with line management responsibility on short-term basis
- · Confusion about work/home 'continuum'
- · Inconsistency of absence management
- · Presenteeism / undiagnosed conditions

3 Management Referral – why do it?



- · Duty of care: employee feels supported
- · Professional advice to aid decision-making
- Life-line to employee who needs work as 'anchor'

4 Employee view



- · Supportive
- · 'Big Brother'
- · Credibility of OHU staff/service



- · OHU is not a primary care provider but some non-nationals confused
- · Visibility of the Service
 - Website more visible
 - Staff induction programme/packs
- · Include School Administrator in all communications about their School staff
- · Ensure that manager is consulted on adjustments BEFORE being agreed

